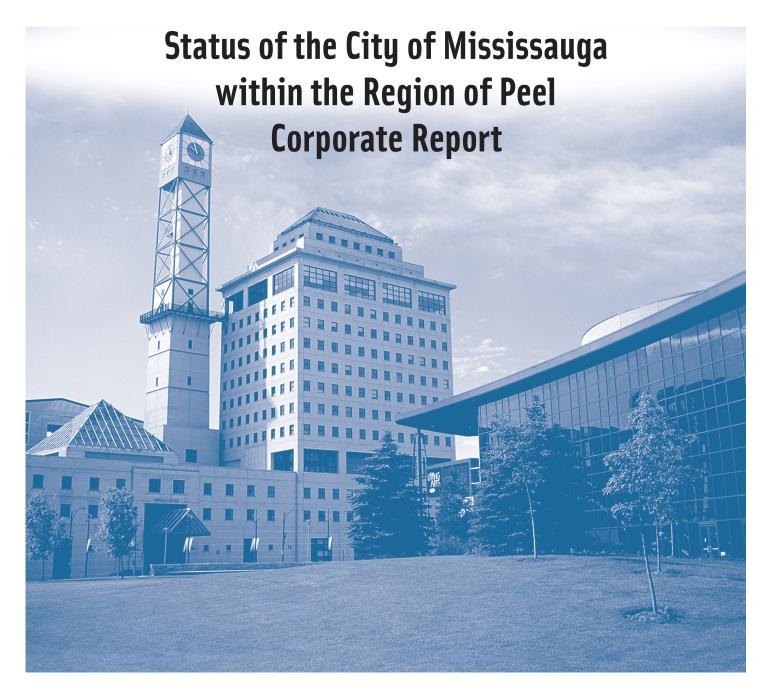
Provincial Elections 2007 Mississauga Matters







Clerk's Files

MG. 17

Originator's Files

GENERAL COMMITTEE
JUN 1 3 2007

DATE:

June 7, 2007

TO:

Mayor and Members of General Committee

Meeting Date: June 13, 2007

FROM:

Janice M. Baker, CA

City Manager and Chief Administrative Officer

SUBJECT:

Provincial Election 2007:

The Status of the City of Mississauga within the Region of Peel

RECOMMENDATION: 1.

That the report entitled "Provincial Election 2007: The Status of the City of Mississauga within the Region of Peel" dated June 7, 2007 from the City Manager and Chief Administrative Officer, being one in a series of corporate reports regarding matters of importance relating to the upcoming October 10, 2007 provincial election, be received for information.

BACKGROUND:

A provincial election is a critical event which causes us to reflect on past achievements and look to the future to better understand and articulate actions that are required to ensure the Province of Ontario continues to flourish and be a premier location for businesses and residents.

For the first time in Ontario, the province has set a fixed election date, of October 10th, 2007, and this allows key stakeholders, such as the City of Mississauga, to structure their approach to influencing political party policy.

150

This is the fourth in a series of papers that will be brought forward to articulate the critical issues that impact the City of Mississauga where most attention needs to be paid.

After all corporate reports in this series have been received, the City Manager and Chief Administrative Officer will bring forward a summary report of these issues and the next steps towards engaging key stakeholders and provincial parties with the view to favourably influencing provincial policies on issues of major importance to the City of Mississauga. This summary report is expected to be presented at the June 20th, 2007 meeting.

While there are many issues that the City of Mississauga has with the provincial government ranging from Pit Bull legislation to a review of the Library Act, staff will outline the major issues where policy needs to be set. Other issues will continue to be monitored and reports prepared to Council at the appropriate time.

History and Timetable of Events to Date

For over a decade, the City of Mississauga has analyzed and discussed the governance model it exists in, being a local municipality within a regional government. The reasons for Mississauga's difficulty with the two-tier system are:

- Mississauga taxpayers subsidize Brampton and Caledon for programs delivered by the Region of Peel,
- duplication and overlap of services exist between the City and the Region which adds bureaucracy, causes delay, creates inefficiencies, and is wasteful of Mississauga taxes,
- not withstanding adjustments made through Bill 186, representation of the taxpayers of Mississauga at the regional level is still not proportional to the assessment base or population,
- the City of Mississauga is the third largest municipality in Ontario and the sixth largest in Canada and is best able to represent its citizens on all matters critical to them.

15b

- the issues facing the City of Mississauga require solutions that are local in nature or that must take into account this City's location and role within the Greater Toronto area. In those areas where complexity, size and efficiencies support a service delivery model engaging one or more municipalities, in addition to the City of Mississauga, 2001 amendments to the *Municipal Act* provides for the establishment of municipal service boards for example, to facilitate policing, waste management or sewers and water mains. These are administrative boards under municipal direction.
- development, transportation infrastructure and service delivery in the City of Mississauga must take into account local impact and GTA-wide considerations, not ones based on an artificial regional boundary. There must be sufficient local autonomy to build communities by ensuring that local neighbourhood identities are protected and continue to grow and develop. The City of Mississauga's 'City for the 21st Century' initiative provides the framework for this.
- development of agencies such as the Greater Toronto Transit
 Authority (GTTA) reflects the growing importance of the GTA
 urban area. The public is not well served by fragmenting service
 delivery into what are essentially three levels of municipal
 government organizations. The effectiveness and usefulness of the
 Region of Peel as a level of government is shrinking in this
 broader GTA context.
- the forced amalgamations that occurred during the Harris
 administration clearly demonstrate that such mergers do not
 enhance participation or a sense of community and do not achieve
 any of the efficiencies or cost savings expected by the Province.
 To the contrary, these amalgamations once again proved that
 service levels, staff costs and demands will go up to or exceed the
 highest level available in any one of the former municipalities.

150

The Golden Report on the GTA Governance Challenge

The Golden Report (1996) concluded that a new government structure is required "that will allow us to coordinate certain critical services on a (GTA) region-wide basis, while ensuring that these services are cost-effective and responsive to local needs and preferences. ... The degree to which a new government structure balances this strong sense of local identity and our shared interests as interdependent members of a larger community will be a determining factor in its success."

The following are some of the important events that have occurred in the past decade regarding the governance model of the City of Mississauga within the Region of Peel.

1995 - 2000

As early as 1995 the City of Mississauga was involved in governance reform for both the City and the Greater Toronto Area (GTA). Also, during that time, the Harris provincial government was making sweeping changes in municipal boundaries resulting in 815 municipalities being reduced to 447 during this period. In the GTA region, two significant amalgamations occurred which were the City of Toronto and the City of Hamilton.

These restructurings caused all municipalities, especially in the GTA, to look closely at their own governance model and discuss the possibility of amalgamation. As one of the largest cities in Canada, the City of Mississauga completely dismissed the argument that a larger, amalgamated city would add any benefit or savings to the taxpayer.

Between the years of 1995 – 2000, there was also a focus on finding a governance model to better manage the GTA's services, and in turn save taxpayers dollars. Significant events included:

- Report of the GTA Task Force (the "Golden Report, 1996") chaired by Dr. Anne Golden.
- 'Moving Forward Together' discussion paper (January, 1996),

15d

which Mayor McCallion and the mayors of Oshawa, North York, and Toronto co-developed. A key recommendation of this study was to eliminate regional government.

- 'Who Does What' panel, which David Crombie chaired and Mayor McCallion served on, that focussed on disentanglement of the responsibilities of the various orders of government. The outcome was a call for change to the structure of government in the GTA, which was not implemented.
- the provincially mandated formation of the Greater Toronto Services Board (GTSB) in 1999, as an inter-municipal coordinating body for the purpose of promoting the decision making among the 29 municipalities and regions of the GTA and new City of Hamilton. The GTSB was to coordinate the delivery of services across the GTA, but its only real authority was control over the Greater Toronto Transit Authority, including the GO Transit system. The GTSB was funded by municipal levies and was run by elected representatives within the GTA. The GTSB was dissolved on December 31, 2001.
- provincial planning initiatives including the revised Provincial Policy Statement, *Places to Grow Act, 2005, Greenbelt Act, 2005, Strong Communities (Planning Amendment Act), 2006, Planning and Conservation Statute Law Amendment Act, 2006* emphasize the importance of the local urban growth nodes and the GTA planning interconnectedness, and leave little of value to be achieved at the level of regional government in the GTA.

2001 - Present

The following list highlights the sequence of key events and formal recommendations by the City of Mississauga's City Council, between 2001 and the present:

• February 10, 2001: The inaugural meeting of the Citizens' Task Force on the Future of Mississauga was held. The 18-member volunteer Task Force was comprised of representatives from all City wards and was charged with bringing forward

15e

recommendations on governance in the GTA, including the role of the City of Mississauga. The final report of the Task Force entitled, 'Securing our Future' (May, 2002) and included the following recommendations:

- that the City of Mississauga remain as a separate local municipality, with expanded authority to deliver local services,
- that the provincial government create a GTA-wide Coordinating Body for regional service delivery,
- that after the Coordinating Body is created, the GTA regional governments be dissolved within five years.

The Mississauga City Council endorsed the Citizens' Task Force recommendations and requested the provincial government to permit the transition to a separated city. (refer to Appendix 1: Resolution 0297-2002: City Response to the Citizens' Task Force)

• November, 2003: The Citizens' Task Force report did not include a financial analysis of their recommendations, therefore the City of Mississauga undertook an independent financial review, by Day & Day Chartered Accountants, to determine the financial and municipal property tax impacts that would result if it were to be separated from the region. The report indicated that the cost to Mississauga taxpayers of remaining with a two tier structure would be \$24 million per year (updated to November 2004 analysis).

It is interesting to note that during this period, the City of Brampton also retained an external financial consultant (Hemson Consulting Ltd.) to make a financial analysis of restructuring the Peel region's municipalities. In their final report (January, 2004) it indicated that Mississauga "has for many years represented a disproportionately high share of the Region's tax base".

• Spring, 2004: Mississauga residents were included in the conversation about regional governance with the City's 'One City One Voice' campaign. Information was distributed in the Mayor's newsletter, including a mail-back pledge card where 99% of all pledged votes were supportive. A statistically valid, independent survey indicated 71 percent support, 12 percent opposed and 18

15 f

percent offered no opinion for the City of Mississauga to be a separated city. Also, the City received endorsements of becoming a separated city from various organizations, business associations, newspapers and local MPPs.

- June 7, 2004: The City of Mississauga Council endorsed the recommendations in the corporate report entitled: "A plan to take significant steps towards separation from the Region of Peel" which asks the provincial government hear the request of the City of Mississauga to become a separated city. (refer to Appendix 2: Resolution 0137-2004: Significant Steps toward Separation from the Region of Peel)
- Fall, 2004: The McGuinty provincial government appointed an arbitrator, Justice George W. Adams, Q.C., to review the Regional Municipality of Peel Act, and make recommendations on Mississauga's request to become a separated city from the Region of Peel. Representatives from all three area municipalities and the region produced extensive materials, and were given opportunities to speak with Justice Adams during the ensuing three months.
- December 14, 2004: Justice George Adams delivered his review to the provincial government. It included recommendations on changes to the existing number of regional councillors representing the three area municipalities.

Justice Adams also made specific recommendations on future reviews that should be undertaken regarding regional roads, land use planning, and cost allocation. In his words, "The reviews will be aimed at real change and guided by the acceptance of the following principles:

- greater administrative streamlining (savings) and other efficiencies are possible and desirable;
- more area municipal operational control is possible and desirable:
- service levels should be maintained or improved."
- January 6, 2005: In response to Justice Adams review, the City of Mississauga submitted 'A Summary of the Position of the

159

Corporation of the City of Mississauga on Restructuring and Governance and Operations at the Region of Peel.' to the provincial government. This position received unanimous support of all City of Mississauga Councillors.

- April 13, 2005: Minister Gerretsen, Municipal Affairs and Housing (MMAH), issued a letter outlining the final decision on the number of regional councillors for each area municipality and endorsed Justice Adams recommendations respecting ways to address service delivery issues in Peel Region. Minister Gerretsen further encouraged the partner municipal governments to move forward to implement these recommendations. (refer to Appendix 3: Letter from Minister Gerretsen, MMAH)
- May 6, 2005: City of Mississauga representatives including Mayor McCallion, Councillors Saito and Adams, Janice Baker (CAO) and Ed Sajecki (Commissioner of Planning and Building) made deputations at the Public Hearings for Bill 186 – An Act respecting the composition of the council of The Regional Municipality of Peel.
- June 13, 2005: Bill 186 receives royal assent and the Regional
 Municipality of Peel Act, 2005 came into force on that same day.
 The legislation allowed for additional regional councillors to serve at the Region of Peel.
- November 17, 2005: Mississauga Councillor Saito, at a Regional Council meeting, requested Peel Public Works to review the criteria for designating a road as upper tier and to undertake a review to rationalize the arterial road network.
- July 5, 2006: Mississauga City Council approved the recommendations in a corporate report entitled, 'Modernizing Roads Service Delivery and Cost Allocation Methods in the Region of Peel'. The recommendations of that report included:
 - that each area municipality have jurisdiction and financial responsibility over the roads within their boundaries (excluding provincial roads and rural arterial roads in Caledon),

15h

- that the Region of Peel implement the transfer of these roads by a specific date.
- (refer to Appendix 4: Resolution 0158-2006: Modernizing Roads Service Delivery)
- August 3, 2006: Region of Peel Council included multiple items on the agenda regarding the regional roads, including the City of Mississauga's Modernizing Roads Service Delivery report, two separate resolutions by the City of Brampton and Town of Caledon indicating non-support for the City of Mississauga position, and a report by Peel Public Works recommending that regional staff discontinue the work on the directive that Regional staff had received on November 17, 2005. Regional Council approved two motions: a) to not support the Mississauga position (Brampton and Caledon Regional Councillors voting in favour; Mississauga Regional Councillors voting against), and b) for Peel Public Works to continue their road rationalization review (all in favour).
- October 2, 2006: City of Mississauga Council endorsed a matrix of Region and Area Municipal Planning Responsibilities as the basis for defining and clarifying planning responsibilities among the Region of Peel, the three area municipalities. The endorsement of the matrix ".. recognizes that the matrix is the best that can be achieved at this time and that further elimination of duplication will require amendments to the *Planning Act* and the Regional Official Plan, and discussion pertaining to the implementation of the Growth Plan for the Greater Golden Horseshoe." (refer to Appendix 5: Recommendation PDC-0088-2006: Planning Responsibilities Matrix)
- November 13, 2006: Municipal elections take place which see the City of Mississauga increase in the number of City Councillors (and therefore Regional Councillors) by two more ward seats, as allowed under the new Regional Municipality of Peel Act, 2005.
 The City of Brampton's representation increased by one seat at the regional level.

151

• The Province of Ontario official website contains the following message, "It's time for fairness for all Canadians". This relates to Ontario receiving its fair share of federal funding and most recently representation. Premier McGuinty is quoted in the May 19, 2007 Toronto Star criticizing the federal government for "cheating Ontario out of its fair share of representation" in its new plan to add federal seats. The City of Mississauga deserves no less.

COMMENTS:

Mississauga's City Council has clearly and consistently presented the difficulties with the two-tier system of governance in that it is a very large, capable, cosmopolitan city constrained within a regional system of governance.

Mississauga is a financially stable, well-governed municipality, and as the third largest municipality in Ontario and the sixth largest municipality in Canada should be allowed to make the decisions regarding all municipal issues pertaining to the City of Mississauga.

As an alternative to full restructuring, Mississauga has proposed interim solutions such as the establishment of municipal service boards - for example, to facilitate policing, waste management or sewers and water mains. These are administrative boards under municipal direction. These proposals have come forward formally and informally involving all the relevant key stakeholders, but no progress has been made.

As part of the submission to Justice Adams, Mississauga proposed:

- implementation of a revised cost sharing model where costs are allocated based on use,
- the transfer of funding and delivery of local programs to the member municipalities,
- the continuation of the regional model for certain programs as municipal service boards is provided for in the *Municipal Act*,

2001,

15

• implementation of a representation-by-population model.

The City of Mississauga articulated that it was simply seeking the same status of other cities in Ontario including cities like London, Kingston and Windsor.

Since the 2004 arbitration process by Justice Adams, there have been some changes and events that are worth noting:

• In 2004, it was clearly shown that at the regional level of government, the City of Mississauga had 61.9% of the region's population, its tax levy share for most regional services ranged from 66-72%, yet its share of seats on Regional Council was less than 48%. Now, with changes in the numbers of regional councillors and significant increases in population, especially in the City of Brampton, these numbers have somewhat changed, as shown in the chart below.

Municipality	% of Population (2006 census)	% of Regional Tax Levy (2006 assessments used for 2007 tax levies)	% of Vote per Regional Council Members *
Caledon	4.9%	4.7%	20.8%
Brampton	37.4%	32.5%	29.2%
Mississauga	57.7%	62.8%	50.0%

^{*} The Regional Chair may not vote in a Council meeting except in the event of an equality of votes so therefore is not included in the above table.

Clearly, with an increased vote at Regional Council from 47.6% to 50%, the City of Mississauga has a better chance of representing its residents on important local issues that are being decided at the regional level. However, having almost 58% of the population of the Region, but only 50% of the vote, it is not at all an equitable situation. Add to this the 62.8% of the regional tax levy that Mississauga pays, it is clear that the City of Mississauga continues to carry the lion's share of the regional costs. Financially the

15K

Region of Peel is a burden on the City of Mississauga's taxpayers.

- The City of Mississauga continues to be a very unique, large city within a region municipality unlike any of the other 24 local municipalities that make up the GTA (excluding the City of Toronto). Mississauga's population is larger than both the Region of Durham and the Region of Halton. Mississauga is also the only local municipality with greater than 50% of the population of its region and in fact is now 58%. Outside of the Peel area, Mississauga's population is over 2.5 times larger than the next largest municipality (Markham) and Brampton is also significantly larger than every other municipality. (refer to Appendix 6: GTA Municipalities Population and Representation 2006 Census)
- The road rationalization review (see Background November 17, 2005 above) has progressed and it is understood that the first phase of the review will be tabled before regional council by the end of June, 2007. City Council endorsed the recommendations of the "Modernizing Roads Service Delivery and Cost Allocation Methods in the Region of Peel" (Appendix 4) in July, 2006. Due to the conflict between the road rationalization review and City Council's position, City staff did not attend the meetings, however were copied on the minutes.
- In early 2007, the Region of Peel moved to increase its planning staff complement by requesting that contract planning staff be made permanent staff complement. The decision was that half (8) of the contracts be converted and the remainder wait until a consultant was hired to review the roles and responsibilities of the planners at the Region. At this time the Terms of Reference for the hiring of the consultant is being developed.

One new GTA agency that has recently been created, and appears to be better aligned with the City of Mississauga's envisioned governance model, is the Greater Toronto Transportation Authority (GTTA). Mississauga's Mayor and Councillors have always contended that there are important GTA-wide issues that must be jointly decided by all GTA municipalities – transportation infrastructure and planning being one of the most important issues.

15l

Since its inception in late 2006, the GTTA is now beginning its cross-GTA work on a comprehensive transportation plan. Clearly, it shows that long-range, cross-municipal planning is important and needed. This is not possible at the regional level of government. The interrelationships between GTA municipalities require coordination at a level much larger than the Region of Peel. City building must continue at the local level and region building must occur on a GTA-wide level.

FINANCIAL IMPACT:

In November 2004, the financial analysis of an independent accounting firm confirmed that the taxpayers of Mississauga would save \$24 million annually if it were a separated city from the Region of Peel. (refer to Appendix 7: Day & Day Chartered Accountants – Financial analysis)

CONCLUSION:

The Council of The City of Mississauga has clearly and consistently articulated its desire for it to be the only level of local government for the citizens of Mississauga. The citizens have been consulted in a meaningful way through different channels and letters of support have been received from businesses, agencies and citizens who also believe Mississauga is ready and able to stand on its own. Mississauga has a clear vision to continue to grow as a City for the 21st century.

Mississauga has proposed alternatives to full restructuring with no progress being made. These proposals have come forward formally and informally involving all the relevant key stakeholders.

It is important that the provincial candidates in the upcoming election, be advised that progress concerning the advancement of the service delivery reviews, recommended by Justice Adams and endorsed by the Province, has been unsatisfactory to the City of Mississauga and remains an outstanding issue.

As the third largest city in Ontario and the sixth largest in Canada, the City of Mississauga simply seeks the status and ability to make its own decisions of other cities in Ontario including cities like London, Kingston, Windsor and Barrie, cities that are less than half our size.

ATTACHMENTS:

15 m

Appendix 1: Resolution 0297-2002: City Response to the Citizens'

Task Force

Appendix 2: Resolution 0137-2004: Significant Steps toward

Separation from the Region of Peel

Appendix 3: Letter from Minister Gerretsen, MMAH

Appendix 4: Resolution 0158-2006: Modernizing Roads Service

Delivery

Appendix 5: Recommendation PDC-0088-2006: Planning

Responsibilities Matrix

Appendix 6: GTA Municipalities Population and Representation -

2006 Census

Appendix 7: Day & Day Chartered Accountants - Financial

Analysis

Janice M. Baker, CA

City Manager and Chief Administrative Officer

Prepared By: Gary Kent, Director of Strategic Initiatives
City Manager's Office

Appendix 1





RESOLUTION 0297-2002 adopted by the Council of The Corporation of the City of Mississauga at its meeting on October 23, 2002

Moved by: G. Carlson

Seconded by: N. lannicca

WHEREAS in 1974 the City of Mississauga was formed and constituted an amalgamation of a number of municipalities including the former Towns of Mississauga, Port Credit and Streetsville plus a portion of the former Town of Oakville;

AND WHEREAS in 1974 the Regional Municipality of Peel was established as part of the Province of Ontario's initiatives on government reform that resulted in five regional municipalities being created within the GTA and, with the City of Mississauga being one of the three area municipalities that constitute the Regional Municipality of Peel;

AND WHEREAS representation on all regions was based on population, with the exception of the Regional Municipality of Peel which specifically had disproportional representation;

AND WHEREAS this resulted in Mississauga having only 49% of the vote or 10 seats on Regional Council and Brampton and Caledon having 28% or 6 seats and 23% or 5 seats respectively, in spite of Mississauga having 63% of the population of the region, and inequity that has continued until the present time; AND WHEREAS with Metro Toronto becoming fully developed, increased pressures were put on the City of Mississauga and surrounding municipalities to keep up with increased growth demands and accompanying services and infrastructure which led to "entangled" cross border services and a lack of clarity as to who should be responsible for the cost and delivery of services; AND WHEREAS in 1995, coinciding with the Provincial government's GTA Task Force, the City of Mississauga demonstrated its commitment to change by introducing a series of reports and recommendations on GTA reform which clearly illustrated how the GTA could change for the benefit of the entire community;

AND WHEREAS, the City of Mississauga in its 1995 report titled "Running the GTA Like a Business", the City recommended that legislation be developed to abolish the five regional governments by December 1, 1997, and further, that the Greater Toronto Services Commission be responsible for developing an overall GTA strategy to co-ordinate urban and rural growth management and infrastructure;





Resolution 0297-2002

-2-

October 23, 2002

AND WHEREAS the City of Mississauga has on several occasions, through the "Report on GTA Governance" submitted to the Crombie Panel, "The Four Mayors Report", 1996, and the 1997 response to Milt Farrow's report on "Developing a Framework for the Greater Toronto Services Board", stated that there is no longer a need for regional governments and that most GTA wide services can be provided through a broader, strong, effective decision making body and that wherever possible, services be provided by local municipalities; AND WHEREAS the City of Mississauga and the "The Four Mayors Report" has clearly emphasized the need for GTA restructuring and the elimination of the regions prior to any GTA wide services body being established; AND WHEREAS on January 16, 2000, City Council passed a resolution dealing with a report written on behalf of six GTA Mayors outlining restructuring of 905 municipalities and the under legislated authority of the Greater Toronto Services Board (GTSB), stating that the structure of the GTSB should be determined after municipal restructuring and recommending, amongst other matters, that the provincial government consult with the area municipalities on municipal restructuring, re-legislating the GTSB and boundary issues; AND WHEREAS on October 11, 2000, City Council adopted a report "Urban Sprawl and the Greater Toronto Services Board" and recommended that the Provincial government be requested to appoint a special advisor by March 2001 to review the structure and functions of the GTSB including the relationship of the GTSB with the Province and local municipalities with the objective of the new GTSB having the legislative authority and financial capability to compete in the global economy, negotiate with other levels of government and establish an effective partnership with municipalities for adoption of a growth management strategy:

AND WHEREAS in February 2001, Mayor Hazel McCallion appointed a 20 member volunteer Citizens' Task Force to examine and bring forward recommendations on governance in the Greater Toronto Area (GTA), including the role of Mississauga;

AND-WHEREAS-on-December 31, 2001, the Provincial government dissolved the GTSB and subsequently appointed a Central Zone SMART GROWTH Panel, chaired by Mayor Hazel McCallion to address issues of gridlock, solid waste and growth strategy;

AND WHEREAS on April 10, 2002, City Council considered a report, "Ward Boundaries Review" which, amongst other matters, states that the City of Mississauga has 63% of the population within the Region of Peel and less than 49% of the vote and that Mississauga may wish to redistribute or increase the number of wards in the City in order to make representation more equitable and that an increase in wards would change the balance of representation at the Regional level and would require Provincial legislation to do so;



Resolution 0297-2002

- 3 -

October 23, 2002

AND WHEREAS on April 10, 2002 City Council adopted Resolution 0108-2002 that the "Ward Boundaries Report" be deferred, pending the report from the Citizens' Task Force and that appropriate steps be taken to deal with the recommendations of the Task Force, including if necessary, a review of the ward boundaries and/or the status of the City of Mississauga within the Regional Municipality of Peel and consultation with the appropriate Ministries of the Provincial government;

AND WHEREAS on May 10, 2002, the Citizens' Task Force presented their final report, "Securing Our Future", which made a number of recommendations on governance, services and funding including the phasing out of Regional government 5 years after the formation of a GTA wide governing body intended to provide delivery of certain services;

AND WHEREAS, on October 9, 2002 City Council considered a report titled "City of Mississauga's Response to the Citizens' Task Force on the Future of Mississauga", which concludes that the Task Force's recommendations for a legislated GTA wide Co-ordinating Body to plan and coordinate GTA wide issues as a first priority, to be followed with the phasing out of the Regions and, that the GTA wide Co-ordinating Body have representation based on population, are consistent with the position that has been maintained by the City of Mississauga since 1995;

AND WHEREAS the City of Mississauga contributes 67% of the levy of the Region of Peel and still has 63% of the population while still only having 49% of the representation;

AND WHEREAS the City of Mississauga is the third largest City in Ontario and is not dependant on the Regional Municipality of Peel to manage its future; AND WHEREAS Members of Council of the City of Mississauga, all of whom also serve as Councillors at the Region of Peel have attempted to disentangle services at the local and regional level but have been unsuccessful due to the disproportionate representation at the region;

AND WHEREAS Council of the City of Mississauga is concerned that at times the Region of Peel involves itself in local issues, not part of its mandate of being a service provider within the City of Mississauga, resulting in unnecessary duplication and cost;

AND WHEREAS the average population of the 9 wards in the City of Mississauga is 70,000 and in Wards 6 and 9, the combined population is 200,000 with an expected additional future growth of more than 35,000; AND WHEREAS the population of the City of Mississauga in 2002 is 630,000; AND WHEREAS the City of Mississauga should address as part of the ward boundaries, issues relating to its urban boundary both west of Ninth Line and the northern boundary, south of Highway 407:



Resolution 0297-2002

-4-

October 23, 2002

AND WHEREAS the City of Mississauga needs to adjust its ward boundaries, however, changes made now to the ward boundaries or Regional government representation would only be short term solutions, and therefore the appropriateness of making any changes prior to the 2003 election is questionable;

NOW THEREFORE BE IT RESOLVED AS FOLLOWS:

- 1. That no action be taken with respect to ward boundary changes for the 2003 Municipal Election;
- 2. That the Province of Ontario be requested to permit the transition of the City of Mississauga to a separated city in advance of the 2006 election;
- 3. That the Province of Ontario be requested to establish a GTA wide Coordinating Body at the same time they consider the recommendations of the SMART GROWTH Panel;
- 4. That the report dated September 25, 2002, from the City Manager, regarding the City of Mississauga's Response to the Citizens' Task Force on the Future of Mississauga, be forwarded to the Premier of Ontario, the Minister of Municipal Affairs and Housing, the Region of Peel, the City of Brampton, the Town of Caledon, and the Mississauga MP's and MPP's.



Form 132 (Rev. 96/10)

MISSISSAUGA	RESOLUTION NO: 0137. 2004 Page				
	Date:June 9, 2004				
	File: MG.//				
GENERAL COMMITTEE	Moved by: Seconded by:				
JUN 1 3 2007					
	and the second s				
WHEREAS on May	10, 2002, the Citizens' Task Force presented their final report,				
	re', which made a number of recommendations on governance,				
	g including the phasing out of Regional government;				
26 12	e Council of the City of Mississauga resolved in 2002 that the				
	be requested to permit the transition of the City of Mississauga to a				
	vance of the 2006 election;				
AND WHEREAS it h	as been demonstrated that the citizens of Mississauga are				
	Brampton and Caledon for programs delivered by the Region of				
	the report 'Financial Report to the City of Mississauga on the				
	Tier' dated November 2003;				
AND WHEREAS Miss	sissauga property taxpayers' dollars are subsidizing the property				
taxpayers of Brampto					
AND WHEREAS dupl	ication and overlap of services that exist between The City of				
· ·	Region of Peel is additional bureaucracy and wasteful of				
Mississauga taxes;	, , , , , , , , , , , , , , , , , , , ,				
	ASCURDED VOTB				
	MATOR V				
	EAD1 V				
	EARDS V				
<u> </u>	Carried VARDS V				
	TARD 6				

WARD 7 WARD I

15	5
12.	MISSISSAUGA
£	注 宜
,	Luma Luma

AND WHEREAS representation of the taxpayers of Mississauga at the regional level is not proportionate to the assessment base or population; AND WHEREAS a statistically valid survey has been completed demonstrating 71 percent support of becoming a separated city, with only 12 percent against; AND WHEREAS over 20,000 pledge cards in support of the City of Mississauga becoming a Separated City, no longer a part of the Region of Peel have been received;
AND WHEREAS representation of the taxpayers of Mississauga at the regional level is not proportionate to the assessment base or population; AND WHEREAS a statistically valid survey has been completed demonstrating 71 percent support of becoming a separated city, with only 12 percent against; AND WHEREAS over 20,000 pledge cards in support of the City of Mississauga
AND WHEREAS there exists a need to increase the number of wards in Mississauga as a result of population growth; AND WHEREAS representation of the taxpayers of Mississauga at the regional level is not proportionate to the assessment base or population; AND WHEREAS a statistically valid survey has been completed demonstrating 71 percent support of becoming a separated city, with only 12 percent against; AND WHEREAS over 20,000 pledge cards in support of the City of Mississauga
AND WHEREAS there exists a need to increase the number of wards in Mississauga as a result of population growth; AND WHEREAS representation of the taxpayers of Mississauga at the regional level is not proportionate to the assessment base or population; AND WHEREAS a statistically valid survey has been completed demonstrating 71 percent support of becoming a separated city, with only 12 percent against; AND WHEREAS over 20,000 pledge cards in support of the City of Mississauga
as a result of population growth; AND WHEREAS representation of the taxpayers of Mississauga at the regional level is not proportionate to the assessment base or population; AND WHEREAS a statistically valid survey has been completed demonstrating 71 percent support of becoming a separated city, with only 12 percent against; AND WHEREAS over 20,000 pledge cards in support of the City of Mississauga
as a result of population growth; AND WHEREAS representation of the taxpayers of Mississauga at the regional level is not proportionate to the assessment base or population; AND WHEREAS a statistically valid survey has been completed demonstrating 71 percent support of becoming a separated city, with only 12 percent against; AND WHEREAS over 20,000 pledge cards in support of the City of Mississauga
AND WHEREAS representation of the taxpayers of Mississauga at the regional level is not proportionate to the assessment base or population; AND WHEREAS a statistically valid survey has been completed demonstrating 71 percent support of becoming a separated city, with only 12 percent against; AND WHEREAS over 20,000 pledge cards in support of the City of Mississauga
not proportionate to the assessment base or population; AND WHEREAS a statistically valid survey has been completed demonstrating 71 percent support of becoming a separated city, with only 12 percent against; AND WHEREAS over 20,000 pledge cards in support of the City of Mississauga
AND WHEREAS a statistically valid survey has been completed demonstrating 71 percent support of becoming a separated city, with only 12 percent against; AND WHEREAS over 20,000 pledge cards in support of the City of Mississauga
percent support of becoming a separated city, with only 12 percent against; AND WHEREAS over 20,000 pledge cards in support of the City of Mississauga
AND WHEREAS over 20,000 pledge cards in support of the City of Mississauga
becoming a Separated City, no longer a part of the Region of Peel have been received;
NOW LET IT BE RESOLVED AS FOLLOWS
1. That the report dated June 7, 2004 from the Acting City Manager, detailing a
plan to take significant steps towards separation from the Region of Peel and a
copy of the resolution approved by Council in 2002, be forwarded to the Premier
of Ontario, the Minister of Municipal Affairs and Housing, the Region of Peel, the
City of Brampton, the Town of Caledon and the Mississauga MPs and MPPs.
2. That the Mayor request, as a matter of urgency, a meeting with the Premier of
Ontario to present the facts as contained in various reports and the
overwhelming support from the citizens of Mississauga and to discuss the
process for immediate implementation:

Appendix 3

Minister of Municipal Affairs and Housing

Minister Responsible for Seniors

777 Bay Street, 17th Floor Toronto ON M5G 2E5 Tel. (416) 585-7000 Fax (416) 585-8470 www.mah.gov.on.ca

April 13, 2005

Mr. Emil Kolb Chair Regional Municipality of Peel 10 Peel Centre Drive Brampton ON L6T 4B9

Her Worship
Mayor Hazel McCallion
City of Mississauga
Civic Centre
300 City Centre Drive
Mississauga ON L5B 3C1

Ministre des Affaires municipales et du Logement

Ministre délégué aux Affaires des personnes àgées

777, rue Bay, 17° étage Toronto ON M5G 2E5 Tél. (416) 585-7000 Télec. (416) 585-6470 www.mah.gov.on.ca

GENERAL COMMITTEE
JUN 1 3 2007

Her Worship
Mayor Susan Fennell
City of Brampton
2 Wellington Street West
Brampton ON L6Y 4R2

Her Worship
Mayor Marolyn Morrison
Town of Caledon
6311 Old Church Road
P.O. Box 1000
Caledon East ON LON 1E0



15t

CB05-01027

Dear Chair and Mayors:

As we discussed at our meeting of April 7, 2005, the government has chosen a way forward to resolve the ongoing local debate on regional governance issues, to provide fairness and balance and the certainty needed to permit the council to resume its regional governance.

With regard to council structure in Peel, we see a strong need to improve the fairness of representation of electors while preserving the voice of all communities on regional council.

In seeking to strike a balance among diverse local interests in service provision as well as a fair solution to the issues of local representation, we have chosen to retain the current governance structure of Peel Region. To move toward fairer representation, the government has today introduced legislation to add two seats from Mississauga and one from Brampton. If passed by the Legislature, this proposed Bill, known as the Regional Municipality of Peel Act, 2005, would result in the new representation model being implemented for the 2006 municipal election.

As for service delivery issues, we fully endorse the recommendations made by the Honourable George W. Adams, Q.C., respecting ways to address service delivery issues in Peel Region, and we encourage the partner municipal governments to move forward to implement the service delivery reviews recommended.

I want to thank you for your dedication and encourage you to move forward to provide strong policy leadership and regional services that are essential to the quality of life of your residents.

Sincerely,

John Gerretsen Minister

1922(06/

Resolution 0158-2006

0158-2006 Moved by: P. Saito

Seconded by: N. Iannicca



Whereas Justice Adams, QC recommended the completion of a review of the planning, construction, operation and maintenance of existing regional roads by June 2005;

And whereas the provincial government fully endorsed Justice Adams' recommendations related to service delivery;

And whereas Regional staff has been meeting with area municipal staff on this issue;

And whereas Regional staff have not yet reported to Regional Council;

Now therefore let it be resolved that:

- That the Cities of Mississauga and Brampton and the Town of Caledon each have jurisdiction and financial responsibility over all roads within their boundaries, excluding those under provincial jurisdiction and those rural arterial roads in Caledon deemed truly regional following a rationalization review.
- 2. That a copy of the report entitled `Modernizing Roads Service Delivery and Cost Allocation Methods in the Region of Peel' dated June 27, 2006 from the City Manager and Chief Administrative Officer be forwarded for implementation to the Region of Peel and for information to the City of Brampton, Town of Caledon, Mississauga MPPs, and the Minister of Municipal Affairs.
- 3. That an appropriate transition plan be prepared by Region of Peel and area municipal staff by September 14,.2006 to effect the transfer of Regional roads to local municipalities, including the realignment of tax room, reserve funding and resources including staffing.
- 4. That Regional Council direct Regional staff to move expeditiously to determine which roads in the Town of Caledon are 'regional' roads.

Carried RT.23

GENERAL COMMITTEE

IUN 1 3 2007

Recommendation PDC-0088-2006

15V

PDC-0088-2006 1. That the planning matrix contained as
Appendix 5 to the report titled `Region and
Area Municipal Planning Responsibilities'
dated September 25, 2006 from the
Commissioner of Planning and Building be
endorsed at this time as the basis for
defining and clarifying planning

responsibilities among the Region of Peel, the Cities of Brampton and Mississauga and the Town of Caledon.

This endorsement recognizes that the matrix is the best that can be achieved at this time and that further elimination of duplication will require amendments to the Planning Act and the Regional Official Plan, and discussion pertaining to the implementation of the Growth Plan for the Greater Golden Horseshoe.

GENERAL COMMITTEE
JUN 1 3 2007

2. That staff from the Region of Peel and the Cities of Brampton and Mississauga and the Town of Caledon be requested to continue to work on the areas of shared responsibilities identified in the report titled 'Region and Area Municipal Planning Responsibilities' dated September 25, 2006 from the Commissioner of Planning and Building with the aim of eliminating all duplication and having either the Region or Area Municipality assume full responsibility, where appropriate, and report back to their respective Councils in early 2007.

- 3. That the correspondence dated April 13, 2005, from the Honourable John Gerretsen, Minister of Municipal Affairs and Housing, with respect to governance and service delivery issues, be received.
- 4. That the Region of Peel be advised that although the report titled Region and Area Municipal Planning Responsibilities' dated September 25, 2006 from the Commissioner of Planning and Building, does not deal with the jurisdiction of regional roads due to the refusal by Regional Council, on August 3, 2006 to support resolution 0158-2006 adopted by Council of the City of Mississauga on July 5, 2006, duplication in processing of development applications, signage approvals, etc. for properties located along regional roads continues to be a major concern to the City of Mississauga.

GTA Municipalities Population and Representation - 2006 Census

WAY WE STATE THE COLUMN TO STATE THE STATE THE COLUMN TO STATE THE	Population	10%			AND THE RESIDENCE OF STREET, AND THE STREET, AND THE STREET, AND THE STREET, STREET, STREET, STREET, STREET, S	
	(2006)	Regional	Local	Population by	Regional	% of Regional
Municipality	Census	Population	Representation	Regional Rep	Representation	Representation
City of Osbawa	444	61.0	•		AN TORONTO ANTO ANTO ANTO ANTO ANTO ANTO ANTO	WHEN THE SALVEY HAVE BEEN THE REPORT OF THE PROPERTY OF THE PR
City of Distortion	141,390	%67	_	17,699	ω	28%
City or Pickering	87,838	16%	7	21,960	4	14%
I own of Ajax	90,167	16%	7	30,056	m	10%
Town of Whitby	111,184	20%	80	27,796	4	17%
Municipality of Clarington	77,820	14%	7	25.940	- cr	4 /0
Township of Brock	11,979	2%	7	5 990	o (1	9, 2,9
Township of Scugog	21.439	4%		720	7 (%/
Township of Uxbridge	19.169	3%	- 1	0,720	7 (%/
Durham Region		?	•	9,565		
	007,100				. 58	*
Town of Aurora	47,629	2%	Ō	47,629	4-	70Y
Town of East Gwillimbury	21,069	2%	2	21,069	- 7-	0 /0
Town of Georgina	42,346	2%	7	21,173	- 0	9/5
I ownship of King	19,487	2%	7	19,487	ı -	0 /0
Town of Markham	261,573	29%	13	52,315	٠ س	0/0
Town of Newmarket	74,295	8%	6	37,148	0 0	10%
Town of Richmond Hill	162,704	18%	0	54 235	1 ~	10/0
City of Vaughan	238,866	27%	6	59 717	> <	14%
Town of Whitchurch-Stouffville	24,390	3%		24,390	† -	9%
York Region	892,712 *				21	%C ***
City of Burlington	164 415	37%	7	22 400	1	
Town of Halton Hills	55 289	130/	~ 7	23,400	_	33%
Town of Milton	53.030	136/	_ 7	18,430	က	14%
Town of Oakvillo	401.040	12.70		17,980	က	14%
Halfon Donion	165,613	38%	13	23,659	7	33%
ration region	439,256				21 **	
City of Mississauga	668,549	28%	12	55 710	,	ò
City of Brampton	433 806	37%	1 7	21.00	7 1	48%
Town of Caledon	57.050	2, 70	_ c	61,972	_	28%
Peel Region	1,159,405	2	n	1,410	ა *	20%

^{*}Regional population numbers include people living in areas of these regions that do not fall within one of the member municipalities (eg. Indian Reserves) **Regional representation numbers include the Chairperson of that Region

Schedule 2

Appendix 7

The City of Mississauga
Adjusted Apportionment Formula
Financial Impact - Adjusted for Regional Data
(see Note 1)

GENERAL COMMITTEE
JUN 1 3 2007

Program	Mingiana			Basis of Cost
	Mississauga	Brampton	Caledon	Allocation
Roads (see Note 2)	9,836	(2.644)		
Waste Management	3,000	(2,611)	(6,424)	
Planning (see Note 3)	308	(04)	36	Waste volume
Transhelp		(31)	34	Population
Children's Services	(101)	(54)	155	# of trips
Public Health	835	(1,265)	430	# of active client
ong Term Care	531	(614)	83.	Population
Housing Policy and Program	2,193	(1,526)	(667)	Actual cost
deritage	(3,058)	477	2,581	# of units
Ambulance/Emergency Programs	-	•		Weighted assmit
Ion Program Tax Supported	1,236	(469)	(767)	Vehicle hours
Ontario Works	1,508	(1,044)	(464)	Actual revenue
	2,093	(3,567)	1,474	# of active clients
Ontario Disability Support Program	636	(1,392)	756	# of active case file
eel Regional Policing onservation Authorities	7,507	(7,507)		Population
ssessment Services	(188)	155	33	Prescribed formula
O Transit	356	(289)	(67)	Prescribed formula
	-	-		Development charge
TA Pooling	-	485	45	Weighted assm't
otal Projected Impact - Savings (Cost)	22.600			
- Cost)	23,692	(19,737)	(2,843)	4
-				
	-			
ote 1:				
est apportionments have been adjusted base	ed on recently rela	acod data ===:		
	HIZITICE/E-marrance	/ Wroarama C.	A	jion of Peel for
sability Support Program. Costs are per our	analysis of the 20	003 Pogiana Du	dario vvorks and	d the Ontario.
	unaryono or une 20	100 Negional Bu	aget.	
te 2:				
savings of \$800,000 predicted by Mississauc	a staff as a recult	of consolidation	- 41-	
he local level.	ga otati as a result	or consolidating	ine roads mai	intenace function
				-
re 3:	<u> </u>			
avings of \$311,000 is reflected as a result or				